

Scrutiny Committee Agenda



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Date: 3 February 2016
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A meeting of the

Scrutiny Committee

will be held on Thursday, 11 February 2016

at 7.00 pm

Meeting Room 1, 135 Eastern Avenue, Milton Park, Milton, OX14 4SB

Members of the Committee:

Councillors

Judy Roberts (Chairman)
Alice Badcock (Vice-chairman)
Edward Blagrove
Katie Finch
Debby Hallett

Vicky Jenkins
Monica Lovatt
Ben Mabbett
Chris Palmer

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A handwritten signature in cursive script, appearing to read "M Reed".

Margaret Reed
Head of Legal and Democratic Services

Agenda

Open to the Public including the Press

Council's Vision

The council's vision is to take care of your interests across the Vale with enterprise, energy and efficiency.

1. Notification of substitutes and apologies for absence

To record the attendance of substitute members, if any, who have been authorised to attend in accordance with the provisions of standing order 17(1), with notification having been given to the proper officer before the start of the meeting and to receive apologies for absence.

2. Minutes and actions arising and referral

To agree and sign the minutes of the meeting held on 14 January (to follow).

To consider any actions arising and outcomes and referrals made to other bodies.

3. Declarations of interest

To receive any declarations of disclosable pecuniary interests, or other interests, in respect of items on the agenda for this meeting.

4. Urgent business and chairman's announcements

To receive notification of any matters, which the chairman determines, should be considered as urgent business and the special circumstances, which have made the matters urgent, and to receive any announcements from the chairman.

5. Statements, petitions and questions from the public relating to matters affecting the Scrutiny Committee

Any statements and/or petitions from the public under standing order 32 will be made or presented at the meeting.

6. Work schedule and dates for all South and Vale scrutiny meetings

To review the scrutiny work schedule. Please note, although the dates are confirmed, the items under consideration are subject to being withdrawn, added to or rearranged without

further notice.

To follow when calendar of meetings for civic year 2016/17 approved.

REPORTS AND ISSUES FOR THE CONSIDERATION OF THE SCRUTINY COMMITTEE

7. Vale Council 0216 Revenue Budget 2016-17 and Capital Programme to 2020-21

(Pages 4 - 40)

To receive the report of the head of finance.

Appendix E to follow.

Exempt information under Section 100A(4) of the Local Government Act 1972

None

Report to: Cabinet Scrutiny Committee Council

Report of Head of Finance

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Wards affected: All

Cabinet Member responsible: Matthew Barber

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To: CABINET

5 February 2016

To: SCRUTINY COMMITTEE

11 February 2016

To: COUNCIL

17 February 2016

Revenue Budget 2016/17 and Capital Programme to 2020/21

RECOMMENDATIONS

1. That cabinet recommends to council that it:

- a. sets the revenue budget for 2016/17 as set out in appendix A.1 to this report,
- b. approves the capital programme for 2016/17 to 2020/21 as set out in appendix D.1 to this report, together with the capital growth bids set out in appendix D.2 of this report,
- c. sets the council's prudential limits as listed in appendix E to this report,
- d. approves the medium term financial plan to 2020/21 as set out in appendix F.1 to this report.

2. That cabinet recommends council to authorise, in consultation with the leader of the council, the head of finance to issue an efficiency statement to government in order to secure a four year settlement, if this is considered to be beneficial to the council.

3. That cabinet agrees that the leader of the council may make minor adjustments to this report and the prudential indicators, in conjunction with the head of finance, should they prove necessary following the publication of the final Local Government settlement and prior to its submission to council on 17 February 2016.

1. This report:

- brings together all relevant information to allow cabinet to recommend to council a revenue budget for 2016/17 and a capital programme for 2016/17 to 2020/21;
- recommends the prudential indicators to be set by the council in accordance with 'the Prudential Code' introduced as part of the Local Government Act 2003;
- contains the opinion of the council's chief financial officer on the robustness of estimates and adequacy of the council's financial reserves;
- contains the Medium Term Financial Plan which provides details of the forward budget model for the next five years.

Strategic objectives

2. Setting the budget in accordance with prescribed timetables enables the council to comply with its strategic objective of managing our business effectively.
3. The allocation of financial resources within the revenue and capital budgets needs to match the objectives agreed by the council. The objectives identify where investment, including proposed growth, will take place in order to help the council achieve its corporate plan targets.
4. Where growth proposals (known as growth bids) have been made, each bid sets out how it will help achieve the council's objectives. The leader of the council has chosen to include some growth bids in the budget proposals and these are identified in **appendix B** (revenue) and **appendix D.2** (capital).

Revenue budget 2016/17

5. **Appendix A.1** summarises the movements in the base budget from £12,483,052 in 2015/16 to £12,178,308 in 2016/17. These movements are detailed below.
6. **Opening budget adjustment reduction £871,120 (appendix A.2)**. This includes the removal of one-off growth items relating to 2015/16 and before, and the realisation of the full-year effect of savings proposals identified in previous years.
7. Additions to the base budget:
 - **inflation, salary increments and other salary adjustments £345,708 (appendix A.3)**. The salary and contract inflation totals £107,234, representing an average increase of 0.9 per cent on the 2015/16 net expenditure budgets. For council employees an overall increase in salary costs of 1.5 per cent is budgeted for 2016/17. Increments payable to council employees not at the top of their salary range total £51,160. The increase of £187,314 in other salary adjustments is higher than in previous years and reflects an increase of three per cent in employers' National Insurance contributions following changes to the Local Government Pension Scheme.
 - **essential growth – one-off £379,750 and ongoing £723,608 (appendix A.4)**. These items comprise additional expenditure which is considered unavoidable, and reflect changes that have occurred in the current year or which are known will happen in 2016/17.

8. Deductions from the base budget:

- **base budget savings £260,887 (appendix A.5)**. These base budget savings are reductions in costs identified by officers which may be the result of more efficient working or previously agreed policy decisions, cost reductions outside of the council's control, increases in income, or correction to budgets. These savings do not affect frontline service delivery.

9. Corporate contract project savings and other related restructures:

- **corporate contract savings £653,333**. These savings are the best estimates available at this time of savings arising from the Corporate Services project, given that contracts have not yet been signed. This figure is a part year saving, the full year saving is estimated to be £980,000. Savings are smoothed which is the only way to show costs, given the information we have at present. This may change as a result of preferred holder discussions.
- **residual client costs £116,291**. This is an estimate based on five per cent of the estimated contract cost of services to be outsourced as part of the corporate services project. This reduces to three per cent when the contract is two years old.
- **management restructure costs £50,000**. Leading on from the corporate services contract project, the senior management structure is being reviewed and reduced. It is estimated that in 2016/17 there will be a net cost to the council of £50,000, but in future years there will be annual savings of £100,000.

10. Other changes to corporate base budgets:

- **reduction in revenue contingency (appendix A.6) £142,378**. This brings the level of revenue contingency up to £502,622. This includes specific provision for certain events should they occur, together with a general contingency amount of £150,000.
- **increase in managed vacancy factor £21,543**, this provision is set at two per cent of budgeted employee costs and reduces the overall employees budget to reflect the savings that result from vacancies arising as part of normal staff turnover. As budgeted costs increase or decrease the provision is adjusted accordingly.
- **other budget adjustments of £29,160** reflects the changes in net property income which are included within revisions to the base budget.

11. As a result of these changes the council's revised base budget for 2016/17 is **£12,178,308**.

Revenue growth proposals

12. A number of revenue growth proposals are being recommended to council for inclusion in the budget for 2016/17. These are detailed in **appendix B** and total **£634,539**. The growth proposals have been selected on the basis that they support the council's key aims as set out in the council's corporate plan and enhance service provision.

13. There are also costs in the revenue budget of **£50,000** arising from the capital growth proposals shown in **appendix D.2**. These are discussed later in the report.

Net property income

14. Net property income represents the council's income from its investment property portfolio less expenditure, and for 2016/17 is estimated at **£961,310**.

Gross treasury income

15. Investment returns for 2016/17 are used to finance expenditure in-year. As interest rates are expected to remain low for the short/medium term, it is currently forecast that **£411,000** will be earned in 2016/17.

16. More details of treasury income can be found in the council's Treasury Management Strategy report¹.

17. Including growth, property and treasury income results in a net expenditure budget for the council of **£11,490,537**.

Reserves and other funding

New Homes Bonus (NHB)

18. The provisional government allocation for NHB payment for 2016/17 is **£3,929,440**. For 2016/17 £1,375,798 of this will be transferred to reserves with the balance used to support revenue expenditure. This is the first year that NHB will be used to support revenue expenditure in this way. Previously only £100,000 was used to fund the NHB community grants scheme with the remainder transferred to reserves in the year of receipt. Projections of future NHB earnings and how they will be used are detailed later in this report.

Transfers to/ from earmarked reserves

19. In addition to the transfer to reserves of the NHB payment the other proposed transfers to / from earmarked reserves reflect:

- the transfer of **£40,000** to the election equalisation reserve to help fund the costs of the district council elections in 2019.
- The new leisure services contract that came into force on the 1 September 2014 promised the council enhanced management fee income in exchange for the council funding the capital works agreed within the contract. As a result **£1,142,902** will be used for this purpose.

20. Based on the above use of reserves and other funding, the amount of revenue expenditure to be financed in 2016/17 is **£10,119,797**.

Funding

Local government settlement

21. On December 17 2015, the government announced the provisional four year local government settlement covering the period 2016/17 to 2019/20. At the time of writing we have not received the final settlement. Officers consider that any changes to the settlement at this stage are unlikely to be material. Table 1 below details the provisional funding outlined for the council for the next four years.

Table 1: Settlement Funding Assessment (provisional)

| | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|
| Revenue Support Grant | 1,082 | 513 | 165 | 0 |
| Business Rates Baseline Funding Level | 2,169 | 2,212 | 2,277 | 2,350 |
| Settlement Funding Assessment | 3,251 | 2,724 | 2,442 | 2,350 |
| Tariff/Top-Up adjustment | 0 | 0 | 0 | (224) |
| Total | 3,251 | 2,724 | 2,442 | 2,126 |

22. The provisional settlement for 2016/17 is 16.5 per cent lower than 2015/16. Whilst the baseline funding element of the settlement is increasing in line with the increase in national non domestic rates, to achieve the overall reduction in funding the government has significantly reduced the Revenue Support Grant (RSG) element. RSG reduces to nil in 2019/20. The provisional figures indicate that in that year additional tariff payment will be due, reflecting a redistribution of government funding. It should be noted that these figures exclude NHB funding which is discussed later in the report.

23. The government has indicated that where councils submit an efficiency statement - the format of which is yet to be announced - a fixed four year settlement will be made available, based on the figures shown in table 1. There is no indication at this stage what the other implications are for the council in submitting such a statement or indeed of omitting to do so.

24. Cabinet is asked to recommend council to delegate the decision to submit such a statement the head of finance, in consultation with the leader of the council. The decision to submit would be based on analysis of the benefit to the council of doing so.

Council tax reduction scheme grant – payments to town and parish councils

25. As previously agreed by council, the council tax support grant contribution payable to town and parish councils will be **£80,297** for 2016/17. The proposed MTFP shows that this contribution will be phased out after 2017/18.

Business rate retention scheme

26. For budget setting purposes it has been assumed that the council's share of business rates income after payment of tariff will remain below the safety net. For 2016/17 this shortfall is estimated to **£162,677**. Should the actual business rate receipt prove to be in excess of the safety net the additional revenue generated will be added to the council's general fund balance.

Collection fund

27. The surplus on the collection fund in 2015/16 is estimated to be **£287,338**.

28. The difference between expenditure requirement and the funding available is smoothed over the medium term financial plan by transfers to and from earmarked reserves and the general fund balance. The net impact of these budget proposals is a draw on general fund balances of **£1,202,190** in 2016/17. As this is not sufficient to balance the budget, a further **£2,553,642** is required from NHB.

Leader of the council’s revenue budget proposal

29. Based on the amendments detailed above, and as shown in **appendix A1** of this report, the budget proposal, including growth, is for a budget requirement of **£8,917,607**. This revenue budget as proposed would result in no change to current band “D” council tax of **£116.69**. **Appendix C** shows the breakdown of the revenue budget.

30. A draft MTFP and proposed growth bids were published on the council’s website in December 2015. No comments on the published MTFP and growth bids have been received by officers or by the leader of the council.

Capital programme 2016/17 to 2020/21

Current capital programme

31. The latest capital programme (before growth) is shown in **Appendix D.1** and summarised in table 2 below. It is the capital programme as set by council in February 2015 plus:-

- slippage (caused by delays to projects) carried forward from 2014/15,
- new schemes approved by council during 2015/16,
- re-profiling of expenditure on schemes from the 2015/16 financial year to future years where delays to schemes have occurred,
- the deletion of previously agreed schemes that have completed or are no longer to be pursued.

Table 2: current capital programme (before growth)

| 2015/16 latest estimate £000 | 2016/17 estimate £000 | 2017/18 estimate £000 | 2018/19 estimate £000 | 2019/20 estimate £000 | 2020/21 estimate £000 |
|---------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| 5,554 | 10,284 | 8,844 | 6,394 | 2,094 | 1,349 |

Cabinet capital programme proposals

32. **Appendix D.2** contains a list of new capital schemes that are being recommended as part of this budget proposal. Officers will amend the capital programme to include the proposals if approved by cabinet and council.

Financing the capital programme

33. Where permitted, capital expenditure is funded in the first instance from specific government grants, earmarked reserves and other external contributions. The balance of the programme is funded from the council’s capital receipts reserve, and then from NHB when this is exhausted. The council is permitted to borrow to fund

the programme if required, provided any borrowing is prudent, sustainable and affordable.

34. At present there is no requirement to borrow to fund the programme in 2016/17.

Future pressures on the capital programme

35. **Appendix D.1** shows how the current capital programme will be financed. As can be seen the councils useable capital receipts, based on current estimates, are expected to be extinguished in 2017/18 and thus projects not funded from outside sources, including the growth bids, will need to be funded from NHB or from prudential borrowing.

36. Based on the officers estimates for future NHB receipts (discussed below), there is a potential need for up to £8.3 million of prudential borrowing during the life of this capital programme. This level of borrowing maintains general fund balances at ten per cent of net expenditure, and ensures the council's earmarked reserves remain above £2 million. The council's MTFP includes provision to repay both the principal and interest element of the borrowing, which itself will be financed from the revenue stream associated with the capital schemes to be financed.

37. It should be noted that no borrowing is required until 2017/18. The need to borrow will be determined by a number of tests including the future level of NHB, future capital receipts and level of external funding for the capital programme and the ongoing requirement for the revenue account to draw on NHB.

The prudential code and prudential indicators

38. In setting its revenue and capital budgets for 2016/17, the council must agree prudential indicators in accordance with the prudential code (see below). When recommending its budgets to council, cabinet must also recommend the prudential indicators.

39. From 1 April 2004, government control of local authorities' borrowing was abolished and replaced by a prudential system of self-regulation. Authorities are able to borrow based on need and affordability, which they demonstrate through compliance with the prudential code developed by the Chartered Institute of Public Finance and Accountancy (CIPFA) and given statutory force by government regulation.

40. The key objectives of the prudential code are to ensure that the capital investment plans of the authority are affordable, prudent and sustainable. To demonstrate that authorities have had regard to these objectives, the prudential code sets out a number of indicators that must be considered covering five distinct areas – capital expenditure, affordability, prudence, external debt and treasury management. The council must approve the indicators through the budget process before 1 April each year, but they can be revised during the year if required.

41. The key indicators that will drive the capital budget decision making process will be those concerning affordability, as these measure the impact of capital investment decisions on the overall revenue budget and in particular the precept against the collection fund.

42. In setting or revising the prudential indicators the council is required to have regard to:

- affordability e.g. implications for the present;

- prudence and sustainability e.g. implications for external borrowing;
- value for money e.g. option appraisal;
- stewardship of assets e.g. asset management planning;
- service objectives e.g. strategic planning for the council;
- practicality e.g. achievability of the forward plan.

43. Under the code, the head of finance as chief finance officer is responsible for ensuring that the council considers all relevant matters when setting or revising indicators through a report. The head of finance is also required to establish procedures to monitor performance against all forward-looking indicators; and report upon any significant deviations from forward forecasts with proposed actions.

44. **Appendix E** contains the recommended prudential indicators, which have been calculated based on the budget proposals. The head of finance is satisfied that these indicators show that the council's capital investment plans are affordable, prudent and sustainable.

The Medium Term Financial Plan (MTFP)

45. The MTFP provides a forward budget model for the next five years. **Appendix F.1** contains the MTFP for 2016/17 to 2020/21. This is a projection of the revenue budget up to 31 March 2021. The projection allows for budget pressures in later years and assumes that council approves all the budget proposals within this report. With the exception of the corporate services project, officers have made no adjustments for the costs of contracts that will be re-let during this period. These could rise or fall depending on market conditions.

46. The MTFP identifies some potential challenges ahead for the council. It reflects the draft four year settlement figures published by the government in December 2015 and shown in table 1 above and anticipates that the basis of funding in 2019/20 continues into 2020/21. Ongoing funding after 2019/20 is an estimate by officers, and is subject to change. It also incorporates assumptions on interest income, and other known pressures on the council, such as inflation and salary increments.

47. In December 2015 government announced a consultation on the future of NHB. The government is proposing a number of changes, aimed at "sharpening the incentive". Proposals include no NHB being payable to councils in the year when a local plan has not been submitted, and reducing the payment term from 6 years to 4 years, or even 2 years. The consultation closes in March, so the impact of the results can only be estimated at this stage. Officers have used indicative figures in the consultation document to estimate future receipts, which may be subject to significant change when the results of the review are known.

48. Estimates of future receipts of new homes bonus are shown in table 3 below, and are also included in the MTFP (detailed in row 42). In total the council is expected to have received in excess of £16.7 million during the MTFP period.

Table 3: New Homes Bonus

| Year earned | Year of receipt | | | | |
|--------------|------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | 2016/17 budget £000 | 2017/18 indicative £000 | 2018/19 indicative £000 | 2019/20 indicative £000 | 2020/21 indicative £000 |
| 2011/12 | 452 | 0 | 0 | 0 | 0 |
| 2012/13 | 546 | 0 | 0 | 0 | 0 |
| 2013/14 | 394 | 0 | | 0 | 0 |
| 2014/15 | 713 | 714 | 0 | 0 | 0 |
| 2015/16 | 718 | 718 | 718 | 0 | 0 |
| 2016/17 | 1,106 | 1,106 | 1,106 | 1,106 | 0 |
| 2017/18 | 0 | 774 | 774 | 774 | 774 |
| 2018/19 | 0 | 0 | 798 | 798 | 798 |
| 2019/20 | 0 | 0 | 0 | 633 | 633 |
| 2020/21 | 0 | 0 | 0 | 0 | 573 |
| Total | 3,929 | 3,312 | 3,396 | 3,311 | 2,778 |

49. Officers consider that any pressures in the period covered by the MTFP are manageable in light of the level of reserves and balances available to the council, particularly when combined with our ability to vary budgets and redirect funding in the later years of the plan. However, there is uncertainty over future funding from NHB and business rates, including the introduction of the yet to be determined 100 per cent retention of business rate scheme for the council at this time which means that there may be a need to revisit the budget proposals in the future. A summary of the council's earmarked reserves over the life of the MTFP is attached at **appendix F.2**.

The robustness of the estimates and the adequacy of reserves

50. The Local Government Act 2003 places a duty on the chief finance officer (i.e. the head of finance) to report on the robustness of the estimates and the adequacy of reserves. The council must have regard to this report when making decisions about the setting of the budget.

51. The construction of the budget has been managed by qualified accountants and has been subject to challenge, specifically by strategic management board, head of finance, other heads of service and cabinet members. Informal meetings of cabinet have considered the budget, and an informal briefing has been given to the council's scrutiny committee members which was open to all councillors. In view of the process undertaken and his own knowledge of the budget, the head of finance is satisfied that the budget is both prudent and robust.

52. The head of finance is satisfied that this allows retention of sufficient uncommitted balances at the end of the period to ensure that the overall level of reserves is adequate in relation to the proposed revenue budget and capital programme and that the budgets are sustainable.

53. The one significant risk identified is a possible change to the NHB scheme. Should this prove less generous for the council a fundamental review of the council's budget may be necessary. Table 4 below shows that £8.5 million of expenditure budgeted for within the MTFP and the capital programme from 2017/18 onwards is dependent on the receipt of NHB not yet received or confirmed as payable by the government.

Table 4.1 New Homes Bonus account

| Year | Opening balance £000 | Receipt £000 | Revenue £000 | Capital £000 | Closing balance £000 |
|----------------|-------------------------|-----------------|-----------------|-----------------|-------------------------|
| 2016/17 | 5,357 | 3,929 | (2,554) | (1,595) | 5,137 |
| 2017/18 | 5,137 | 3,312 | (3,003) | (997) | 4,449 |
| 2018/19 | 4,449 | 3,396 | (1,462) | (4,751) | 1,632 |
| 2019/20 | 1,632 | 3,311 | (1,031) | (421) | 3,491 |
| 2020/21 | 3,491 | 2,778 | (1,231) | (751) | 4,287 |
| Total | | 16,726 | (9,281) | (8,515) | |

Note that the figures in **bold** represent monies confirmed or received. The closing balance of £4.627 million includes £1.322 million ring fenced for affordable housing

Table 4.2 Expenditure at risk

| | £000 |
|--|--------------|
| Total expenditure to be funded from NHB per table 4 | (17,796) |
| NHB funding received or confirmed (2016/17 in bold) table 4 | 9,286 |
| Expenditure to be funded from NHB not yet received or confirmed | 8,510 |

54. The head of finance's full report will be available at full council.

Legal Implications

55. The cabinet needs to make recommendations to the council on its spending proposals. Under the Local Government Act 2000 it is the council that must agree the revenue and capital spending plans, and then set the council tax. Council will meet on 17 February 2016 in order to set the budget, and the council tax including amounts set by Oxfordshire County Council and the Police and Crime Commissioner for Thames Valley.

56. The requirement placed on the council by the Local Government Act 2003 to set prudential indicators and for the head of finance as chief finance officer to make a report to the authority on the robustness of the estimates and the adequacy of reserves are addressed within the body of this report.

Other Implications

57. Agreement of the revenue and capital budgets authorises expenditure in accordance with the council's delegated powers and financial procedure rules. The officer, councillor or councillor body taking those decisions will take into account the human resources, sustainability and equality and diversity implications of individual spending decisions.

Conclusion

58. This report provides details of the revenue base budget for 2016/17, the capital programme 2016/17 to 2020/21, government grants (the settlement), uncommitted reserves and balances, the leader of the council's budget proposals and the resulting prudential indicators.

59. In light of the information provided cabinet must make a number of recommendations to council regarding the revenue budget, the capital programme and the prudential indicators.

Appendices

| | |
|--------------|---|
| Appendix A.1 | Revenue budget 2016/17 |
| Appendix A.2 | Opening budget adjustments |
| Appendix A.3 | Inflation, salary increments and other salary adjustments |
| Appendix A.4 | Essential growth |
| Appendix A.5 | Base budget savings |
| Appendix A.6 | Revenue contingency |
| Appendix B | Revenue growth |
| Appendix C | Service budget analysis |
| Appendix D.1 | Capital programme before growth |
| Appendix D.2 | Capital growth bids |
| Appendix E | Prudential indicators |
| Appendix F.1 | Medium term financial plan |
| Appendix F.2 | Earmarked reserves 2016/17 to 2020/21 |

Background Papers

- Provisional settlement figures (December 2015)
- Council tax base 2016/17 – Cabinet 4 December 2015, Council 16 December 2015
- Treasury Management Strategy – Cabinet 5 February 2016, Council 17 February 2016

Vale of White Horse DC - revenue budget summary 2016/17

| | 2015/16 Budget | 2016/17 Base | Appendix Ref: |
|---|---------------------|---------------------|---------------|
| Opening base budget 2016/17 | | 12,483,052 | |
| Revisions to base budget | | | |
| Opening budget adjustments | | (871,120) | Appendix A.2 |
| Inflation, salary increments and other salary adjustments | | 345,708 | Appendix A.3 |
| Essential growth - one-off | | 379,750 | Appendix A.4 |
| Essential growth - ongoing | | 723,608 | |
| Base budget savings | | (260,887) | Appendix A.5 |
| Reduction in revenue contingency | | (142,378) | Appendix A.6 |
| Movement in managed vacancy factor | | (21,543) | |
| Corporate services project savings | | (653,333) | |
| Residual client costs | | 116,291 | |
| Management restructure savings | | 50,000 | |
| Changes in property budgets included in ** below | | 29,160 | |
| Total base budget after revisions | 12,483,052 | 12,178,308 | |
| Growth proposals | | | |
| Revenue - one-off | | 242,000 | Appendix B |
| Revenue - ongoing | | 392,539 | |
| Capital (revenue consequences of) | | 50,000 | Appendix D.2 |
| Net property income** | (932,150) | (961,310) | |
| Gross treasury income | (411,640) | (411,000) | |
| Net expenditure | 11,139,262 | 11,490,537 | |
| Funding | | | |
| Funding from reserves | (1,727,804) | (2,572,929) | Appendix C |
| Budget funding requirement | (9,411,458) | (8,917,607) | |
| Total Funding | (11,139,262) | (11,490,537) | |
| | | | |
| Council tax yield required | 5,550,138 | 5,621,762 | |

Vale of White Horse DC - 2016/17 budget build changes

Opening budget adjustments

| Year of bid | Summary | Spending profile: | | | | |
|---------------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|
| | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| ALL SERVICES | | | | | | |
| 2015/16 | Corporate costs | (57,042) | (57,042) | (57,042) | (57,042) | (57,042) |
| | | (57,042) | (57,042) | (57,042) | (57,042) | (57,042) |

| CORPORATE STRATEGY & WASTE | | | | | | |
|---------------------------------------|---|-----------------|-----------------|----------------|---------------|---------------|
| 2014/15 | Increase in properties waste collection costs | 13,590 | 27,180 | 40,770 | 40,770 | 40,770 |
| 2015/16 | Increase in properties waste collection costs | 12,766 | 25,532 | 38,298 | 51,064 | 51,064 |
| 2015/16 | Increase in recycling credits payments to Biffa | 17,512 | 35,024 | 52,536 | 70,048 | 70,048 |
| 2015/16 | Tree works | 0 | 0 | (5,000) | (5,000) | (5,000) |
| 2014/15 | Thrupp lake / Abbey fishponds | (5,000) | (20,000) | (20,000) | (20,000) | (20,000) |
| 2014/15 | Biannual residents survey | (24,000) | 0 | (24,000) | 0 | (24,000) |
| 2015/16 | Community grants | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| 2015/16 | Highways verges cutting | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| 2015/16 | Councilor development programme | (13,500) | (13,500) | (13,500) | (13,500) | (13,500) |
| 2014/15 | Reduction in income from recycling credits | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| | | (73,632) | (20,764) | (5,896) | 48,382 | 24,382 |

| DEVELOPMENT & HOUSING | | | | | | |
|----------------------------------|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| 2014/15 | Housing refurbishment Abingdon | (30,400) | (30,400) | (30,400) | (30,400) | (30,400) |
| 2015/16 | Boundary park running costs | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
| | | 17,600 | 17,600 | 17,600 | 17,600 | 17,600 |

| ECONOMY LEISURE AND PROPERTY | | | | | | |
|-------------------------------------|---|------------------|------------------|------------------|------------------|------------------|
| 2014/15 | Emcor house rents void period | (145,000) | (145,000) | (145,000) | (145,000) | (145,000) |
| 2013/14 | Additional leisure staff 5 years | 11,090 | (19,990) | (19,990) | (19,990) | (19,990) |
| 2014/15 | Strategic property technical support | 4,324 | 4,324 | 4,324 | 4,324 | 4,324 |
| 2015/16 | Market town support Faringdon and Wantage | (46,000) | (46,000) | (46,000) | (46,000) | (46,000) |
| 2015/16 | Wantage Grove leisure centre feasibility | (16,022) | (16,022) | (16,022) | (16,022) | (16,022) |
| | | (191,608) | (222,688) | (222,688) | (222,688) | (222,688) |

Vale of White Horse DC - 2016/17 budget build changes

Opening budget adjustments

| Year of bid | Summary | Spending profile: | | | | |
|-------------------------------|--|-------------------|------------------|------------------|------------------|------------------|
| | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| FINANCE | | | | | | |
| 2014/15 | Pension costs | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 |
| 2014/15 | Actuarial fees | 0 | 15,000 | 0 | 15,000 | 0 |
| | | 31,000 | 46,000 | 31,000 | 46,000 | 31,000 |
| HR, IT & TECHNICAL | | | | | | |
| 2015/16 | Statutory compliance officer | 0 | (21,000) | (21,000) | (21,000) | (21,000) |
| 2015/16 | Mastering management | 0 | (9,000) | (9,000) | (9,000) | (9,000) |
| 2015/16 | Data capture officer | 0 | 0 | (145,000) | (145,000) | (145,000) |
| 2014/15 | Pension hidden costs | (9,000) | (9,000) | (9,000) | (9,000) | (9,000) |
| | | (9,000) | (39,000) | (184,000) | (184,000) | (184,000) |
| LEGAL & DEMOCRATIC | | | | | | |
| 2014/15 | 2015 parliamentary and local elections | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| 2015/16 | 2015 parliamentary and local elections | (70,000) | (70,000) | (70,000) | (70,000) | (70,000) |
| 2014/15 | Restructure in democratic and electoral services | (4,038) | (4,038) | (4,038) | (4,038) | (4,038) |
| 2015/16 | Corporate services contract costs | (75,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| | | (249,038) | (274,038) | (274,038) | (274,038) | (274,038) |

Vale of White Horse DC - 2016/17 budget build changes
Opening budget adjustments

| Year of bid | Summary | Spending profile: | | | | |
|-----------------------------------|--|-------------------|--------------------|--------------------|--------------------|--------------------|
| | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| PLANNING | | | | | | |
| 2014/15 | Community engagement | (22,500) | (70,500) | (70,500) | (70,500) | (70,500) |
| 2014/15 | Local plan | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 2014/15 | CIL/S106 | (38,400) | (38,400) | (38,400) | (38,400) | (38,400) |
| 2014/15 | Master planning and SPD work | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| 2014/15 | Area action planning | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 2014/15 | Joint planning policy work | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| 2014/15 | Major applications | 0 | (203,000) | (203,000) | (203,000) | (203,000) |
| 2014/15 | Pre applications advice | 0 | (58,000) | (58,000) | (58,000) | (58,000) |
| 2014/15 | On-line planning | 0 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2015/16 | SHMA2 | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 2015/16 | CIL funding for contract monitoring officer post | 0 | (20,000) | (20,000) | (20,000) | (20,000) |
| | | (286,900) | (610,900) | (610,900) | (610,900) | (610,900) |
| STRATEGIC MANAGEMENT BOARD | | | | | | |
| 2013/14 | Enterprise zone - financial software | 0 | 0 | (1,800) | (1,800) | (1,800) |
| 2015/16 | Change support programme | (37,500) | (37,500) | (37,500) | (37,500) | (37,500) |
| 2014/15 | Corporate services contract renewal | (15,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| | | (52,500) | (62,500) | (64,300) | (64,300) | (64,300) |
| GRAND TOTAL | | (871,120) | (1,223,332) | (1,370,264) | (1,300,986) | (1,339,986) |

Vale of White Horse DC - 2016/17 budget build changes
Inflation, salary increments and other salary adjustments

| Detail | Spending profile: | | | | |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|
| | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| ALL SERVICES | | | | | |
| Salary inflation | 100,952 | 203,419 | 307,422 | 412,986 | 520,133 |
| Salary increments | 51,160 | 103,087 | 155,792 | 209,289 | 263,588 |
| Other salary adjustments | 187,314 | 187,314 | 187,314 | 187,314 | 187,314 |
| Other inflation | 6,282 | 6,376 | 6,472 | 6,569 | 6,667 |
| Grand total | 345,708 | 500,196 | 657,001 | 816,158 | 977,703 |

Vale of White Horse DC - 2016/17 budget build changes

Essential growth

| No | Title of bid | Summary | One-off/ Ongoing | Spending profile: | | | | |
|-------------------------------------|--|---|---------------------|-------------------|----------------|----------------|----------------|----------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| CORPORATE STRATEGY AND WASTE | | | | | | | | |
| 1 | Garden Waste | Net increase in the garden waste service. Additional revenue costs of £85,000 have been partly offset by additional income of £77,000 | Ongoing | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 2 | OCC Garden waste credits | This is the removal of garden waste credits currently provided by OCC for green waste. They have informed us these credits will stop in April | Ongoing | 165,000 | 165,000 | 165,000 | 165,000 | 165,000 |
| 3 | Reduction in income for dry recycling credits | This is based on 2014/15 and 2015/16 actuals which have shown a reduction in the amount of dry recycling being collected. The budget had been set based on the 2013/14 actuals. | Ongoing | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 4 | Reduction in income from emptying parish dog bins | A change in legislation now allows dog waste to be placed in normal waste bins and does not need to be collected separately. As a result of this a number of the dog bins have now been removed. This is likely to be an ongoing trend in | Ongoing | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 5 | Refuse Collection | Net increase in refuse collection service. Increased collection costs of £58,000 have been partly offset by a reduction in the number of clinical waste collectons valued at of £40,000 | Ongoing | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 6 | OCC Highway Grass Cutting | OCC have reduced their grant for grass cutting. Following discussions at Cabinet briefing they agreed a budget growth of £25,000 as a one-off bid until the grounds maintenance contract is | One-off | 25,000 | 0 | 0 | 0 | 0 |
| 7 | Grounds Maintenance additional payment | An additional contract payment in accordance with an Individual Cabinet Members Decision. This is to cover the period 1 April to 31 December | One-off | 66,750 | 0 | 0 | 0 | 0 |
| | | | | 359,750 | 268,000 | 268,000 | 268,000 | 268,000 |

Vale of White Horse DC - 2016/17 budget build changes

Essential growth

| No | Title of bid | Summary | One-off/ Ongoing | Spending profile: | | | | |
|--------------------------------|--------------------------------------|---|---------------------|-------------------|---------------|---------------|---------------|---------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| Development and Housing | | | | | | | | |
| 1 | Temporary accomodation income | To alleviate the volume variance from temporary accomodation income which is projected to be lower than anticapted | Ongoing | 41,791 | 41,791 | 41,791 | 41,791 | 41,791 |
| 2 | Contribution to growth Board | Each Oxfordshire council has given a commitment to the funding of a joint Oxfordshire programme manager post and to sharing costs | One-off | 50,000 | 50,000 | 50,000 | 0 | 0 |
| | | | | 91,791 | 91,791 | 91,791 | 41,791 | 41,791 |

| ECONOMY, LEISURE AND PROPERTY | | | | | | | | |
|--------------------------------------|--|---|--|----------------|----------------|----------------|----------------|----------------|
| Page 21 | Additional leisure development post | Agreement has been given for an additional resource to address the additional workload created by the level of community infrastructure required over the coming years. This will be funded from existing budgets during 2015/16 but will need to be reflected in the budget going forwards. It is anticipated that this post will be | Ongoing | 20,756 | 20,756 | 20,756 | 20,756 | 20,756 |
| | 2 | Emcor house | Reduced rental income as a result of sale of investment property | Ongoing | 145,000 | 145,000 | 145,000 | 145,000 |
| | | | | 165,756 | 165,756 | 165,756 | 165,756 | 165,756 |

| FINANCE | | | | | | | | |
|----------------|------------------------|---|---------|---------------|---------------|---------------|---------------|---------------|
| 1 | Housing benefit | Additional cost of housing benefit provision based on estimates for 2016/17 | Ongoing | 57,541 | 57,541 | 57,541 | 57,541 | 57,541 |
| | | | | 57,541 | 57,541 | 57,541 | 57,541 | 57,541 |

Vale of White Horse DC - 2016/17 budget build changes

Essential growth

| No | Title of bid | Summary | One-off/ Ongoing | Spending profile: | | | | |
|-----------------------------|--|--|---------------------|-------------------|---------------|---------------|---------------|---------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| LEGAL AND DEMOCRATIC | | | | | | | | |
| 1 | Restructure of electoral and democratic services. | Establish additional posts in democratic and elections and legal services. This proposal has been approved by Strategic Management Board and implemented. | Ongoing | 41,520 | 41,520 | 41,520 | 41,520 | 41,520 |
| 2 | Individual electoral registration | To increase the electoral registration printing and postage budgets to ensure the council has sufficient budget to administer Individual Electoral Registration (IER). In this and the previous financial year the council received government grant to cover the increased costs associated with the introduction of IER. No decision has been taken on future government funding | Ongoing | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 |
| | | | | 78,520 | 78,520 | 78,520 | 78,520 | 78,520 |

Vale of White Horse DC - 2016/17 budget build changes

Essential growth

| No | Title of bid | Summary | One-off/ Ongoing | Spending profile: | | | | |
|--------------------|---|--|---------------------|-------------------|------------------|----------------|----------------|----------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| PLANNING | | | | | | | | |
| 1 | Income funded resources for development management | Additional resources to address the increase in planning application workload and maintain current levels of customer service. This was approved in April 2015 for 3 years from 2015/16. | One-off | 138,000 | 138,000 | 0 | 0 | 0 |
| 2 | Local Plan 2031 Part 2 and Oxford City unmet need | To deliver part 2 of the local plan 2031, update on evidence studies, consultation and examination. Statutory responsibility, regain plan led system, demonstrate 5 year housing land supply. | One-off | 100,000 | 100,000 | 0 | 0 | 0 |
| 3 | Development management salary apportionment | The number of applications at Vale has been increasing more quickly compared to the increase at south. This determines the allocation of employees costs and hence there is an increase of £112,000 in Development Management employee costs at Vale including specialist staff, planning officers, registration staff, development management business support and enforcement. This cost is met by an increase in income at Vale | Ongoing | 112,000 | 112,000 | 112,000 | 112,000 | 112,000 |
| | | | | 350,000 | 350,000 | 112,000 | 112,000 | 112,000 |
| GRAND TOTAL | | | | 1,103,358 | 1,011,608 | 773,608 | 723,608 | 723,608 |

Vale of White Horse - 2016/17 budget build changes

Base budget savings

| Item | | One-off / ongoing | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
|--------------------------------------|---|-------------------|------------------|------------------|------------------|------------------|------------------|
| CORPORATE STRATEGY | | | | | | | |
| 1 | Reduction in partnership grants | Ongoing | (11,500) | (21,500) | (21,500) | (21,500) | (21,500) |
| | | | (11,500) | (21,500) | (21,500) | (21,500) | (21,500) |
| ECONOMY, LEISURE AND PROPERTY | | | | | | | |
| 1 | The Beacon - net increase in income | Ongoing | (20,200) | (20,200) | (20,200) | (20,200) | (20,200) |
| 2 | Anticipated income from future leisure centre build | Ongoing | 0 | 0 | 0 | (400,000) | (400,000) |
| 3 | Other budget savings across service | Ongoing | (19,636) | (19,636) | (19,636) | (19,636) | (19,636) |
| | | | (39,836) | (39,836) | (39,836) | (439,836) | (439,836) |
| HR, IT & TECHNICAL | | | | | | | |
| 1 | Hidden pension costs - reduction in budget | Ongoing | (15,000) | (15,000) | (15,000) | (15,000) | (15,000) |
| | | | (15,000) | (15,000) | (15,000) | (15,000) | (15,000) |
| PLANNING | | | | | | | |
| 1 | Increase in development management income | Ongoing | (194,551) | (194,551) | (194,551) | (194,551) | (194,551) |
| | | | (194,551) | (194,551) | (194,551) | (194,551) | (194,551) |
| Overall total | | | (260,887) | (270,887) | (270,887) | (670,887) | (670,887) |

Vale of White Horse DC - 2016/17 budget build changes
Contingency

| SUMMARY | | | | Provision 2016/17 £ |
|---|---|-------------------------------------|----------------------------|------------------------------------|
| Revenue contingency 2015/16 | | | | 644,000 |
| Movement in contingency provision 2016/17 | | | | (142,378) |
| Total revenue contingency budget 2016/17 | | | | 501,622 |
| DETAIL | | Worst case liability (£) | Probability (%) | Provision 2015/16 £ |
| | | £ | % | £ |
| ALL SERVICES | | | | |
| 1 | General contingency | N/A | 100 | 150,000 |
| | | | | 150,000 |
| CORPORATE STRATEGY | | | | |
| 2 | Waste contract inflation costs | 46,400 | 95 | 44,080 |
| 3 | Grounds maintenance contract tendering | 6,500 | 95 | 6,175 |
| | | | | 50,255 |
| FINANCE | | | | |
| 4 | Capita pay and performance mechanism - council tax (4 months) | 6,000 | 95 | 5,700 |
| 5 | Capita pay and performance mechanism - benefits (4 months) | 53,333 | 95 | 50,667 |
| 6 | Housing benefit bad debt provision | 98,000 | 95 | 93,000 |
| | | | | 149,367 |
| HEALTH & HOUSING | | | | |
| 7 | Homelessness preventions payments | 85,000 | 25 | 21,250 |
| | | | | 21,250 |
| HR, IT & CUSTOMER | | | | |
| 8 | Increase in recruitment costs | 20,000 | 50 | 10,000 |
| | | | | 10,000 |
| LEGAL AND DEMOCRATIC | | | | |
| 9 | External legal costs | 150,000 | 75 | 112,500 |
| 10 | By-elections | 14,000 | 50 | 7,000 |
| 11 | Code of conduct investigations | 5,000 | 25 | 1,250 |
| | | | | 120,750 |
| Overall total | | | | 501,622 |

Vale of White Horse DC - 2016/17 revenue growth bids

| No | Title of bid | Summary | One-off or ongoing | Spending profile: | | | | |
|-------------------------------------|--------------------------------------|--|--------------------|-------------------|---------------|---------------|---------------|---------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| CORPORATE STRATEGY AND WASTE | | | | | | | | |
| 1 | Queen's Brithday Celebrations | To create a one-off budget of £30,000 to help support community events taking place next year to celebrate the Queen's 90th birthday. | One-off | 30,000 | 0 | 0 | 0 | 0 |
| 2 | Deep cleanse trial | To carry out a one year Deep Cleanse trial in the Vale | One-off | 60,000 | 0 | 0 | 0 | 0 |
| 3 | Garden Waste and Bulky Waste | To enable the cost of the garden waste service and bulky waste service to residents to remain at the current prices. | Ongoing | 12,054 | 12,054 | 12,054 | 12,054 | 12,054 |
| 4 | Air Quality | Air Quality work is covered by 0.3 FTE. This Air Quality Officer has to carry out monthly air quality monitor and calibration, respond to planning applications on air quality and carry out yearly DEFRA reporting and respond to enquiries. This leaves little time to work on the action plan and currently there is only enough resource to work on one action from the plan per year. If more work is required e.g. work on two actions per year, this would require an additional 0.5 FTE. | Ongoing | 22,776 | 22,776 | 22,776 | 22,776 | 22,776 |
| 5 | New Homes Bonus grant scheme | To offer grants to voluntary and community organisations who are delivering projects and services that support our objectives or those in need. | One-off | 100,000 | 0 | 0 | 0 | 0 |
| | | | | 224,830 | 34,830 | 34,830 | 34,830 | 34,830 |

Vale of White Horse DC - 2016/17 revenue growth bids

| No | Title of bid | Summary | One-off or ongoing | Spending profile: | | | | |
|--------------------------------|--|--|--------------------|-------------------|---------------|---------------|---------------|---------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| DEVELOPMENT AND HOUSING | | | | | | | | |
| 1 | Studies in inform housing strategies for Vale and South | The council does not have a housing strategy. This is a significant omission. Our local plans draw information from the SHMA and housing waiting lists to inform the local plan and negotiations with developers. We provide a very narrow definition of what constitutes affordable housing and we do not offer or support the wide range of housing products available as we have no evidence on which to base amendments to our current adopted policies. A sound, evidence-based housing strategy is more flexible than an adopted local plan and can be referenced as the source of housing policy within a local plan. A housing strategy will enable a housing Supplementary Planning Document (SPD) to be produced and utilised in section 106 agreements, minimising contention and negotiation challenges. | Ongoing | 90,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| | | | | 90,000 | 15,000 | 15,000 | 15,000 | 15,000 |

Vale of White Horse DC - 2016/17 revenue growth bids

| No | Title of bid | Summary | One-off or ongoing | Spending profile: | | | | |
|--------------------------------------|-------------------------------------|--|--------------------|-------------------|---------------|---------------|---------------|---------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| ECONOMY, LEISURE AND PROPERTY | | | | | | | | |
| 1 | Market town support | The purpose of this bid is to provide support for the market towns of Faringdon and Wantage. Over the last two years significant progress has been made in addressing the issues of vibrancy and vitality in the two towns, particularly in relation to the number of empty shops and low footfall. This has been provided through the employment of consultants with specialisms in particular areas, such as marketing, loyalty cards and pop-up shops. This bid is to continue this support for a further two years | One-off | 40,000 | 40,000 | 0 | 0 | 0 |
| 2 | Business Innovation Strategy | To fund support to provide required expert advice on business innovation strategy | Ongoing | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| | Leisure planning advice | To fund support to provide required expert leisure advice on leisure needs generated from planning applications | Ongoing | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | | | | 80,000 | 80,000 | 40,000 | 40,000 | 40,000 |
| HR, IT & TECHNICAL | | | | | | | | |
| 1 | Community Flood Group Grants | This bid proposes an ongoing revenue budget of £10,000 to support community flood groups with financial assistance to maintain the existence of the groups and to encourage further community flood alleviation works to be undertaken. | Ongoing | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | | | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| LEGAL AND DEMOCRATIC | | | | | | | | |
| 1 | CCTV running costs | This bid is to meet the shortfall in CCTV running costs arising from a reduction in funding for the service from Thames Valley Police (TVP) with effect from 1 April 2016. | Ongoing | 7,709 | 11,042 | 11,042 | 11,042 | 11,042 |
| | | | | 7,709 | 11,042 | 11,042 | 11,042 | 11,042 |

Vale of White Horse DC - 2016/17 revenue growth bids

| No | Title of bid | Summary | One-off or ongoing | Spending profile: | | | | |
|-----------------|--|---|--------------------|-------------------|--------------|--------------|--------------|--------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| PLANNING | | | | | | | | |
| 1 | CIL officer | Continue the employment of a CIL Officer 2 years. Post holder supports the adoption and implementation of the South CIL charging schedule and will complete the Vale CIL examination and then implementation of the charging schedule. The Vale CIL examination has been delayed due to the Vale Local Plan 2031 part 1 examination, which had a delayed start and proceedings are taking longer than expected. | One-off | 20,000 | 20,000 | 0 | 0 | 0 |
| | | Less funding | One-off | (20,000) | (20,000) | 0 | 0 | 0 |
| 2 | Joint landscape study | The last South Landscape Study dates back to 2005. There is no Vale equivalent landscape Study. Such joint study would be an evidence document for each council. It would serve to enable the specialist team and planners to make better use of their resources and time. It would also support the development of planning policies, masterplans and defending appeals. | One-off | 35,000 | 0 | 0 | 0 | 0 |
| | Infrastructure feasibility and design | Both districts need to be proactive and prioritise this work to help enable accelerated housing delivery. Schemes are included within each council's IDP that need to progress, so they are shelf-ready for bids. This funding which will contribute to OCC funding means we can have a role to influence and prioritise work, caveats on participation and delivery will be built in on any contributions. | Ongoing | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

Vale of White Horse DC - 2016/17 revenue growth bids

| No | Title of bid | Summary | One-off or ongoing | Spending profile: | | | | |
|---------------------------|--|---|--------------------|-------------------|----------------|----------------|----------------|----------------|
| | | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| PLANNING continued | | | | | | | | |
| 4 | Housing planning applications - staff | This bid is for two DM Planners. The number of planning applications submitted remains high but stable. However, the number of major apps continue to rise, 47% increase between April to Sept, comparing 2014 to 2015 (32 v 47apps). Planning application income is also currently higher than budgeted by £135K, this excess could be £155K by year end. We expect the application workload to continue to grow over the next few years. To deal with this workload by skilled staff, we seek to retain current temporary posts for three years, reviewed annually. | One-off | 74,000 | 74,000 | 74,000 | 0 | 0 |
| | | Less funding | One-off | (74,000) | (74,000) | (74,000) | 0 | 0 |
| 5 | Studies to support Local Plan Part 2 | Joint comprehensive policy off SHLAA including database (South & Vale). Current SHLAAs are not now in line with NPPG as we limit the settlements assessed and take a high level approach. A robust and comprehensive SHLAA including capacity assessment is appropriate and can assist DM and NDP bodies to fully assess available sites. | One-off | 75,000 | 0 | 0 | 0 | 0 |
| 6 | Recruitment / retention package | As part of a retention and recruitment package for planning staff to offer some senior planning policy and DM posts career development and to take responsibility as a professional planning advisor. Part of a recruitment package to offer a housing allowance to support new senior postholders moving to live within the district and close proximity to the office, and to fund a new Planning policy manager. Cost of packages for three years can be partly met by increased planning budget for fee income 2016/17. | One-off | 90,000 | 90,000 | 90,000 | 0 | 0 |
| | | Less funding | One-off | (28,000) | (28,000) | (28,000) | 0 | 0 |
| | | | | 222,000 | 112,000 | 112,000 | 50,000 | 50,000 |
| GRAND TOTAL | | | | 634,539 | 262,872 | 222,872 | 160,872 | 160,872 |

Vale of White Horse DC Service budget analysis 2016/17

| Budget head | Final Budget £ |
|--|-------------------|
| Corporate strategy | 5,817,768 |
| Development & Housing | 801,554 |
| Economy leisure & property | (368,303) |
| Finance | 2,160,655 |
| HR IT & Technical | 1,931,176 |
| Legal & democratic services | 1,126,685 |
| Planning | 1,193,015 |
| Strategic management board | 370,930 |
| Contingency | 501,622 |
| Corporate services project savings | (653,333) |
| Residual client costs | 116,291 |
| Management restructure savings | 50,000 |
| Managed Vacancy Factor | (185,211) |
| Net cost of delivering services | 12,862,847 |
| Gross treasury income | (411,000) |
| Net property income | (961,310) |
| Net expenditure | 11,490,537 |
| Government grant funding: | |
| New Homes Bonus | (3,929,440) |
| Transfer to reserves | |
| Election equalisation reserve | 40,000 |
| Affordable homes | 228,480 |
| New Homes Bonus | 3,700,960 |
| Leisure funding | 1,142,901 |
| Funding from existing resources: | |
| New home bonus | (2,553,642) |
| Contribution to/from General fund balances | (1,202,190) |
| Budget funding requirement | 8,917,607 |

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2021**

| | 2015/16 Original Budget £000 | 2015/16 Latest Budget £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
|--|---------------------------------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| APPROVED PROGRAMME | | | | | | | |
| Corporate Strategy | 1,360 | 1,876 | 1,129 | 1,129 | 1,129 | 1,129 | 1,129 |
| Development and Housing | 1,814 | 534 | 1,372 | 0 | 0 | 0 | 0 |
| Economy, Leisure and Property Finance | 5,815 | 1,904 | 4,563 | 7,140 | 4,220 | 270 | 175 |
| HR, IT and Technical Services | 1,912 | 1,139 | 836 | 575 | 1,045 | 685 | 45 |
| Legal and Democratic Services | 15 | 50 | 55 | 0 | 0 | 0 | 0 |
| Planning | 0 | 32 | 0 | 0 | 0 | 0 | 0 |
| Contingency | 200 | 0 | 2,329 | 0 | 0 | 0 | 0 |
| TOTAL APPROVED PROGRAMME | 11,131 | 5,554 | 10,284 | 8,844 | 6,394 | 2,094 | 1,349 |
| PROVISIONAL PROGRAMME | | | | | | | |
| GRAND TOTAL | 11,131 | 5,554 | 10,284 | 8,844 | 6,394 | 2,094 | 1,349 |

Cumulative Total Budget

34,519

CAPITAL FINANCING

| | | | | | | | | |
|--|---------------|--------------|---------------|--------------|--------------|--------------|--------------|-----|
| Public arts projects funded by developer contributions | 8 | 3 | | | | | | |
| Wantage Leisure Facilities, funded from developer contribution | 46 | 46 | | | | | | |
| Chilton Public Art, funded from developer contribution | 73 | 83 | | | | | | |
| Great Western Park public art, funded from developer contribution | 156 | 156 | | | | | | |
| Marlborough Gardens Play Area, funded from developer contribution | | 1 | | | | | | |
| Tower Close Play Area, funded from developer contribution | | 22 | | | | | | |
| Wantage leisure centre capital investment direct revenue financing | | 127 | | | | | | |
| WHLTC capital investment direct revenue financing | | 530 | 939 | 358 | | | | 175 |
| Faringdon leisure centre capital investment direct revenue financing | | 788 | 203 | | | 1,250 | | |
| Wantage/Grove Leisure Facility | | | | | | | | |
| Support development of social housing, funded from developer contributions | 305 | 305 | 523 | 523 | 523 | 523 | 523 | |
| Mandatory Disabled Facilities Grants, government funding | 523 | 523 | | | | | | |
| Community Safety Partnership grants LAA1 CDRP funding | 0 | 6 | | | | | | |
| Electronic delivery of planning service PDG | 22 | 22 | | | | | | |
| Cyclepath Willow Walk, funded from developer contribution | 7,157 | 711 | 8,329 | 796 | 0 | 0 | 0 | |
| Balance from capital receipts | 2,841 | 2,183 | 290 | 7,167 | 4,621 | 321 | 651 | |
| Balance from New Homes Bonus/prudential borrowing | | | 10,284 | 8,844 | 6,394 | 2,094 | 1,349 | |
| GRAND TOTAL | 11,131 | 5,554 | 10,284 | 8,844 | 6,394 | 2,094 | 1,349 | |
| Capital receipts b/f from previous year | 5,100 | 5,100 | 7,625 | 286 | 0 | 0 | 0 | |
| projected increase in capital receipts in year | 2,057 | 3,236 | 1,000 | 500 | 0 | 0 | 0 | |
| capital receipt balance to c/f | 0 | 7,625 | 296 | 0 | 0 | 0 | 0 | |

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2021**

| | 2015/16 Original Budget £000 | 2015/16 Latest Budget £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
|--|---------------------------------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Notes | | | | | | | |
| Corporate Strategy | | | | | | | |
| Energy reduction plan | 25 | 43 | 15 | 15 | 15 | 15 | 15 |
| New and Upgraded Parks Facilities | 15 | 15 | 74 | 74 | 74 | 74 | 74 |
| Additional Wheeled Bins for New Properties | 74 | 74 | 100 | 100 | 100 | 100 | 100 |
| Community Grants Fund | 141 | 225 | | | | | |
| Marlborough Gardens Play Area | | 1 | | | | | |
| Tower Close Play Area | | 22 | | | | | |
| Wantage Memorial Park | 77 | 77 | | | | | |
| Pye Street Play Area | 77 | 77 | | | | | |
| Additional Kerbside Recycling | 11 | 11 | | | | | |
| Disabled Facilities Grants | 850 | 1,229 | 850 | 850 | 850 | 850 | 850 |
| Home Repairs Target | 90 | 90 | 90 | 90 | 90 | 90 | 90 |
| IT for Mobile Working in EH | 12 | 12 | | | | | |
| | 1,360 | 1,876 | 1,129 | 1,129 | 1,129 | 1,129 | 1,129 |
| Development and Housing | | | | | | | |
| Support Development of Social Housing | 387 | 387 | | | | | |
| Online Housing Applications | | 13 | | | | | |
| Open Market Homebuy Scheme | 42 | 96 | | | | | |
| Implementation of Online Housing Advice | | 25 | | | | | |
| Housing Allocations | 13 | 13 | | | | | |
| Refurbish Abingdon Temporary Accommodation | 252 | 0 | 252 | | | | |
| Refurbish Tiverton House | 200 | 0 | 200 | | | | |
| Housing Abingdon | 920 | 0 | 920 | | | | |
| | 1,814 | 534 | 1,372 | 0 | 0 | 0 | 0 |

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2021**

| | 2015/16 Original Budget £000 | 2015/16 Latest Budget £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
|--|---------------------------------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Economy, Leisure and Property | | | | | | | |
| Great Coxwell Wall Reinstatement | 25 | 20 | | | | | |
| Essential Refurbishment of Operational Property Assets | 200 | 200 | | | | | |
| West Way Shopping Centre Refurbishment | 50 | 0 | | | | | |
| Refurbishment of Emcor House, Hatfield | 150 | 0 | | | | | |
| Public Art Projects (funded by contributions) | 8 | 3 | | | | | |
| Maintain Building Fabric - Leisure Facilities | 42 | 41 | | | | | |
| Wi-fi for Vale Towns | 8 | 8 | | | | | |
| Wantage Civic Hall Capital Works | 64 | 30 | 20 | 20 | 20 | 20 | |
| WHLTC Car Park Extension | 46 | 36 | | | | | |
| Wantage Leisure Facilities | 73 | 46 | | | | | |
| Chilton Public Art | 139 | 83 | | | | | |
| Great Western Park Public Art | 600 | 156 | | | | | |
| Abingdon Riverbank Repairs | 500 | 12 | 588 | | | | |
| Leisure Centre Essential Works | 129 | 493 | 250 | | | 250 | |
| Wantage leisure centre capital investment | 1,960 | 127 | 1,600 | | | | 175 |
| WHLTC capital investment | 991 | 360 | 900 | | | | |
| Faringdon leisure centre capital investment | 30 | 91 | 0 | | | | |
| Beacon Capital Works | 50 | 0 | 0 | | | | |
| Wantage/Grove Leisure Facility | 500 | 0 | 610 | 7,120 | 4,200 | 0 | |
| Abbey Meadows and Gradens Improvements | 250 | 148 | 450 | | | | |
| Broadband | | | 145 | | | | |
| | 5,815 | 1,904 | 4,563 | 7,140 | 4,220 | 270 | 175 |

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2021**

| | 2015/16 Original Budget £000 | 2015/16 Latest Budget £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
|---|---------------------------------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Finance | | | | | | | |
| Fixed Asset System | | 4 | | | | | |
| | 0 | 4 | 0 | 0 | 0 | 0 | 0 |
| HR, IT and Technical Services | | | | | | | |
| Flood Prevention | 170 | 170 | 45 | 45 | 45 | 45 | 45 |
| Sewage Works | 17 | 17 | | | | | |
| MHP - Junct. Box Replacement | 47 | 47 | | | | | |
| Upgrade of Sewage Treatment Works - Challow & Sparsholt | 836 | 0 | 440 | | | | |
| Development of Additional Plots at MHP | 90 | 89 | | | | | |
| Hales Meadow Public Convenience | 30 | 30 | | | | | |
| Woodlands watercourse | 66 | 66 | 30 | 30 | | | |
| Car park lighting improvements | 45 | 45 | | | | | |
| Changes to Rye Farm car park | 70 | 70 | | | | | |
| Wantage PC | 50 | 50 | 300 | 500 | 1,000 | 650 | |
| Abingdon Flood Relief | 70 | 70 | | | | | |
| Abbey Meadows Public Convenience | 15 | 15 | | | | | |
| Car Park Signs | 21 | 0 | 21 | | | | |
| Gas Boiler | | 70 | | | | | |
| Charter Car Park Lift | 135 | 150 | | | | | |
| IT Infrastructure investment | 250 | 250 | | | | | |
| IT Infrastructure (improvements identified under Ftf) | | | | | | | |
| | 1,912 | 1,139 | 836 | 575 | 1,045 | 695 | 45 |

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2021**

| | 2015/16 Original Budget £000 | 2015/16 Latest Budget £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
|---|---------------------------------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Legal and Democratic Services | | | | | | | |
| CCTV Capital Works | 15 | 0 | 49 | | | | |
| Community Safety Partnership Grants | | 0 | 6 | | | | |
| Legal Case Management System | | 1 | | | | | |
| Licensing software project | | 4 | | | | | |
| Polling Booths | | 45 | | | | | |
| | 15 | 50 | 55 | 0 | 0 | 0 | 0 |
| Planning | | | | | | | |
| Electronic Delivery of Planning Service | | 22 | | | | | |
| Capture Planning Constraints | | 10 | | | | | |
| | 0 | 32 | 0 | 0 | 0 | 0 | 0 |
| Contingency | | | | | | | |
| Capital Contingency | 200 | 0 | 2,329 | | | | |
| | 200 | 0 | 2,329 | 0 | 0 | 0 | 0 |

| No | Title of bid | Summary | CAPITAL SPEND | | | | | REVENUE CONSEQUENCES | | | | |
|---------------------------------------|--|---|-------------------|------------------|----------------|----------------|----------------|----------------------|--------------|--------------|--------------|--------------|
| | | | Spending profile: | | | | | Spending profile: | | | | |
| | | | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ | 2016/17 £ | 2017/18 £ | 2018/19 £ | 2019/20 £ | 2020/21 £ |
| CORPORATE STRATEGY & WASTE | | | | | | | | | | | | |
| 1 | Disabled Facility Grant | The current £850,000 budget is under pressure because of increased demand for DFG adaptations and higher building costs. If the current demand is maintained or increases next year the time for completion of the low priority cases will increase and may mean that the council will not meet its statutory requirements. | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 2 | Replacement of play equipment | Replace play equipment that is reaching the end of its serviceable life. The selection of equipment to be replaced has been based on the 2015 annual safety inspection by RoSPA. | 30,000 | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | New website | We need to upgrade the content management system that drives our websites for security reasons. Websites have a shelf life of about 4-5 years and ours are now four years old. Tackling the security issue without giving them a fresh new look and improving the navigation would be a significant missed opportunity given the cost of just upgrading the content management system | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 155,000 | 130,000 | 130,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| MR, IT & TECHNICAL | | | | | | | | | | | | |
| | Improvements to public conveniences at the Charter | To redesign and renovate the public conveniences at Charter multi-storey car park Abingdon, to provide four individual unisex cubicles plus one for use by the disabled | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Car park expansion | To increase car park capacity within the district. | 0 | 2,000,000 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 3 | Renovation charter car park | To carry out renovations of Charter (multi-storey) car park Abingdon, to transform appearance and extend its serviceable life. | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | Sparsholt Sewage Treatment Works | Sparsholt Sewage Treatment Works was constructed in the early 1950's to receive and treat sewage effluent from Council owned properties on the western side of the village. The council maintains the works, but despite improvements and refurbishment of equipment over recent years, the final effluent has breached its consent standards three times in the last seven months. Such failure to comply with consent is an offence under the Environmental Permitting Regulations 2010 and could result in the council being prosecuted by the Environment Agency. Works are required to reduce the still significant ingress of water thought to be from the lateral connections. | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 1,150,000 | 2,000,000 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| GRAND TOTAL | | | 1,305,000 | 2,130,000 | 130,000 | 100,000 | 100,000 | 50,000 | 0 | 0 | 0 | 0 |

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| | A | B | C | D | E | F |
|----|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1 | Vale of White Horse District Council | Budget | Indicative | Indicative | Indicative | Indicative |
| 2 | | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| 3 | | £ | £ | £ | £ | £ |
| 4 | Base budget | | | | | |
| 5 | Corporate strategy | 5,267,148 | 5,267,148 | 5,267,148 | 5,267,148 | 5,267,148 |
| 6 | Development & Housing | 586,673 | 586,673 | 586,673 | 586,673 | 586,673 |
| 7 | Economy, leisure and property | (409,760) | (409,760) | (409,760) | (409,760) | (409,760) |
| 8 | Finance | 2,033,330 | 2,033,330 | 2,033,330 | 2,033,330 | 2,033,330 |
| 9 | HR, IT, & technical | 1,840,225 | 1,840,225 | 1,840,225 | 1,840,225 | 1,840,225 |
| 10 | Legal and democratic | 1,289,311 | 1,289,311 | 1,289,311 | 1,289,311 | 1,289,311 |
| 11 | Planning | 1,005,037 | 1,005,037 | 1,005,037 | 1,005,037 | 1,005,037 |
| 12 | Strategic management board | 390,756 | 390,756 | 390,756 | 390,756 | 390,756 |
| 13 | Managed vacancy factor | (163,667) | (163,667) | (163,667) | (163,667) | (163,667) |
| 14 | Contingency | 644,000 | 644,000 | 644,000 | 644,000 | 644,000 |
| 15 | Total base budget | 12,483,052 | 12,483,052 | 12,483,052 | 12,483,052 | 12,483,052 |
| 16 | Revisions to base budget | | | | | |
| 17 | Opening budget adjustments | (871,120) | (1,223,332) | (1,370,264) | (1,300,986) | (1,339,986) |
| 18 | Inflation, salary increments and adjustments | 345,708 | 500,196 | 657,001 | 816,158 | 977,703 |
| 19 | Essential growth - on-off | 379,750 | 288,000 | 50,000 | 0 | 0 |
| 20 | Essential growth - ongoing | 723,608 | 723,608 | 723,608 | 723,608 | 723,608 |
| 21 | Base budget savings | (260,887) | (270,887) | (270,887) | (670,887) | (670,887) |
| 22 | Movement in revenue contingency | (142,378) | (142,378) | (142,378) | (142,378) | (142,378) |
| 23 | Movement in managed vacancy factor | (21,543) | (21,543) | (21,543) | (21,543) | (21,543) |
| 24 | Corporate contract savings | (653,333) | (980,000) | (980,000) | (980,000) | (980,000) |
| 25 | Residual client costs | 116,291 | 174,534 | 127,991 | 104,720 | 104,720 |
| 26 | Management restructure savings | 50,000 | (100,000) | (100,000) | (100,000) | (100,000) |
| 27 | Other budget adjustments | 29,160 | 29,160 | 29,160 | 29,160 | 29,160 |
| 28 | Total revised base budget | 12,178,308 | 11,460,410 | 11,185,740 | 10,940,904 | 11,063,449 |
| 29 | Growth, savings and other budget adjustments | | | | | |
| 31 | Growth proposals | | | | | |
| 32 | Revenue - one-off | 242,000 | 102,000 | 62,000 | 0 | 0 |
| 33 | Revenue - ongoing | 392,539 | 160,872 | 160,872 | 160,872 | 160,872 |
| 34 | Capital (revenue consequences of) | 50,000 | 0 | 0 | 0 | 0 |
| 35 | Assumed future essential growth | 0 | 100,000 | 200,000 | 300,000 | 400,000 |
| 37 | Net cost of services | 12,862,847 | 11,823,282 | 11,608,612 | 11,401,776 | 11,624,321 |
| 38 | Net property income | (961,310) | (961,310) | (961,310) | (961,310) | (961,310) |
| 39 | Gross treasury income | (411,000) | (529,000) | (661,500) | (744,000) | (700,000) |
| 40 | Capital financing costs | 0 | 351,920 | 351,920 | 351,920 | 351,920 |
| 41 | Net expenditure | 11,490,537 | 10,684,892 | 10,337,722 | 10,048,386 | 10,314,931 |
| 42 | New Homes Bonus | (3,929,440) | (3,311,602) | (3,396,249) | (3,310,926) | (2,777,960) |
| 43 | Transfers to / (from) earmarked reserves | 2,558,700 | 1,449,915 | 1,953,914 | 2,180,044 | 1,587,291 |
| 44 | Amount to be financed | 10,119,797 | 8,823,205 | 8,895,387 | 8,917,504 | 9,124,262 |
| 45 | Financing | | | | | |
| 46 | Revenue support grant | (1,082,454) | (512,717) | (164,795) | 0 | 0 |
| 47 | Business rates retention scheme | (2,169,027) | (2,211,688) | (2,276,935) | (2,349,710) | (2,396,704) |
| 48 | Total start-up funding allocation | (3,251,481) | (2,724,405) | (2,441,730) | (2,349,710) | (2,396,704) |
| 49 | Less - Parish share of council tax support grant | 80,297 | 40,149 | 0 | 0 | 0 |
| 50 | Less - tariff adjustment | 0 | 0 | 0 | 223,854 | 228,331 |
| 51 | + / - estimated NNDR over/under collection | 162,677 | 165,876 | 170,767 | 176,228 | 179,753 |
| 52 | Collection fund (surplus)/deficit | (287,338) | (250,000) | (250,000) | (250,000) | (250,000) |
| | Council tax requirement before use of reserves | 6,823,952 | 6,054,825 | 6,374,424 | 6,717,876 | 6,885,642 |
| 53 | | | | | | |
| 54 | Use of general fund balance | (1,202,190) | (80,564) | (34,717) | (28,933) | 26,655 |
| 56 | Council tax requirement after use of reserves | 5,621,762 | 5,974,261 | 6,339,707 | 6,688,943 | 6,912,296 |
| 57 | Tax base | 48,176.9 | 49,094.1 | 50,041.1 | 50,793.1 | 51,465.0 |
| 58 | Band D Council tax (£) | 116.69 | 121.69 | 126.69 | 131.69 | 134.31 |
| 59 | Council tax increase from previous year | 0.0% | 4.3% | 4.1% | 3.9% | 2.0% |
| 60 | Reserves at year end | | | | | |
| 61 | opening GFB | (2,351,243) | (1,149,053) | (1,068,490) | (1,033,772) | (1,004,839) |
| 62 | General fund balance | (1,149,053) | (1,068,490) | (1,033,772) | (1,004,839) | (1,031,494) |
| 63 | Earmarked revenue reserves | (5,548,326) | (4,900,205) | (2,103,119) | (3,862,163) | (4,698,454) |

| Earmarked revenue reserves (ER) | Budgeted Balance 31.3.15 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.16 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.17 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.18 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.19 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.20 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.21 £ |
|------------------------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|-----------------------------|-------------------------|----------------------|----------------------------|
| Building Regulations Trading | (69,000) | | | | (69,000) | | | | (69,000) | | | | (69,000) | | | | (69,000) | | | | (69,000) | | | | (69,000) |
| Community Grants Awards | (27,000) | | | | (27,000) | | | | (27,000) | | | | (27,000) | | | | (27,000) | | | | (27,000) | | | | (27,000) |
| Election Equalisation reserve | (100,000) | | 100,000 | | 0 | (40,000) | | | (40,000) | (40,000) | | | (80,000) | (40,000) | 20,000 | | (100,000) | | 100,000 | | 0 | (40,000) | | | (40,000) |
| Local Development Framework | (153,000) | | | | (153,000) | | | | (153,000) | | | | (153,000) | | | | (153,000) | | | | (153,000) | | | | (153,000) |
| Rent Deposit Guarantee Scheme | (12,000) | | | | (12,000) | | | | (12,000) | | | | (12,000) | | | | (12,000) | | | | (12,000) | | | | (12,000) |
| Reservoir reserve | (10,000) | | | | (10,000) | | | | (10,000) | | | | (10,000) | | | | (10,000) | | | | (10,000) | | | | (10,000) |
| Insurance excess reserve | (49,000) | | | | (49,000) | | | | (49,000) | | | | (49,000) | | | | (49,000) | | | | (49,000) | | | | (49,000) |
| Cabinet Grant Fund | (50,000) | | | | (50,000) | | | | (50,000) | | | | (50,000) | | | | (50,000) | | | | (50,000) | | | | (50,000) |
| Besselsleigh Wood management | (1,000) | | | | (1,000) | | | | (1,000) | | | | (1,000) | | | | (1,000) | | | | (1,000) | | | | (1,000) |
| Capacity grant funding | 0 | | | | 0 | | | | 0 | | | | 0 | | | | 0 | | | | 0 | | | | 0 |
| Leisure | 0 | (1,142,902) | | 1,142,902 | 0 | (1,142,902) | | | 0 | (1,101,036) | | 1,101,036 | 0 | | | | 0 | | | | 0 | | | | 0 |
| Total ER | (471,000) | (1,142,902) | 100,000 | 1,142,902 | (371,000) | (1,182,902) | 0 | 1,142,902 | (411,000) | (1,141,036) | 0 | 1,101,036 | (451,000) | (40,000) | 20,000 | | (471,000) | 0 | 100,000 | 0 | (371,000) | (40,000) | 0 | 0 | (411,000) |
| Revenue Government Grant | Budgeted Balance 31.3.15 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.16 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.17 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.18 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.19 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.20 £ | Budgeted Contrib to funds £ | Budgeted Use of Funds £ | Funding to capital £ | Budgeted Balance 31.3.21 £ |
| New Homes Bonus (NHB) | | | | | 0 | | | | 0 | | | | 0 | | | | 0 | | | | 0 | | | | 0 |
| Service and Infrastructure reserve | (4,527,753) | (2,666,015) | 100,000 | 2,087,000 | (5,006,768) | (3,700,960) | 2,553,642 | 1,595,000 | (4,559,086) | (3,119,047) | 3,002,723 | 997,000 | (3,678,410) | (3,198,772) | 1,462,335 | 4,751,000 | (663,847) | (3,118,410) | 1,030,882 | 421,000 | (2,330,375) | (2,616,434) | 1,230,669 | 751,000 | (2,965,140) |
| Affordable Homes element | (288,680) | (157,080) | | 96,000 | (349,760) | (228,480) | | | (578,240) | (192,555) | | | (770,795) | (197,477) | | | (968,272) | (192,516) | | | (1,160,788) | (161,526) | | | (1,322,314) |
| Total NHB | (4,816,433) | (2,823,095) | 100,000 | 2,183,000 | (5,356,528) | (3,929,440) | 2,553,642 | 1,595,000 | (5,137,326) | (3,311,602) | 3,002,723 | 997,000 | (4,449,205) | (3,396,249) | 1,462,335 | 4,751,000 | (1,632,119) | (3,310,926) | 1,030,882 | 421,000 | (3,491,163) | (2,777,960) | 1,230,669 | 751,000 | (4,287,454) |
| Overall total | (5,287,433) | (3,965,997) | 200,000 | 3,325,902 | (5,727,528) | (5,112,342) | 2,553,642 | 2,737,902 | (5,548,326) | (4,452,638) | 3,002,723 | 2,098,036 | (4,900,205) | (3,436,249) | 1,482,335 | 4,751,000 | (2,103,119) | (3,310,926) | 1,130,882 | 421,000 | (3,862,163) | (2,817,960) | 1,230,669 | 751,000 | (4,698,454) |